

Nevada State Public Charter School Authority

2023 Growth Management Plan

Proposed Updates: March 3, 2023

(Version 1.3)

Pursuant to NRS 388A.167 the SPCSA is required to review the Growth Management Plan at least biennially and revise the plan, as necessary. The initial Growth Management Plan was approved by the State Public Charter School Authority at the December 13, 2019 board meeting. After receiving feedback from the Legislative Committee on Education, the State Public Charter School Authority approved a revised Growth Management Plan in April of 2020. The Growth Management Plan was revised again in May of 2021. This 2023 iteration of the Growth Management Plan incorporates actions taken by the Authority since May of 2021, provides updated data, where available, includes the most recent version of the Academic and Demographic Needs Assessment as of November 2023, and includes revised and updated strategies to be used by the SPCSA.

All proposed changes are highlighted in grey.

Executive Summary

Created in 2011, Nevada's State Public Charter School Authority (SPCSA) is a governmental agency of the State of Nevada and a statewide charter school sponsor. The SPCSA authorizes public charter schools across the state and is responsible for the oversight and monitoring of those schools to ensure positive academic outcomes for students and strong stewardship of public dollars. Data published by the Nevada Department of Education (NDE) demonstrates that, on average, SPCSA-sponsored schools academically outperform public schools statewide. Recent statewide assessment results published by the NDE show that across almost every student group, students attending SPCSA-sponsored public charter schools outperformed their state peers who attend local school district public schools. Over the last three years, the SPCSA has seen significant progress in serving a population that is representative of public school students across the State. This is evidenced by a 28% increase in the population of students who qualify for Free or Reduced-Price Lunch over four years and an 80% increase in the number of charter campuses designated as Title I over the last four years. However, despite the year-over-year growth in the population of students who qualify for Free or Reduced-Price Lunch, students who are English Learners, and students who receive Special Education services, compared to public schools statewide, the SPCSA continues to serve a lower percentage of students who qualify for Free or Reduced-Price Lunch, students who are English Learners and students who receive Special Education services.

As outlined in the SPCSA's five-year strategic plan approved in December of 2019, the SPCSA will build upon the strong academic performance across its schools while evolving to serve a higher percentage of students who qualify for Free or Reduced-Price Lunch, students who are English Learners, and students who receive Special Education services. Specifically, the SPCSA has established three goals:

- 1. Provide families with access to high quality schools;
- 2. Ensure that every SPCSA student succeeds including those from historically underserved student groups; and
- 3. Increase the diversity of students served by SPCSA schools.

This Growth Management Plan outlines the current performance of SPCSA-Sponsored schools, goals and plans for growth over the next five years, and proposed initiatives and actions to achieve the stated goals. The SPCSA will review and revise the Growth Management Plan at least every two years to reflect changes in the state's educational landscape. An outline of the plan is below:

Section 1: Growth Management Plan Context

- A. History of Public Charter Schools in Nevada
- B. History of the SPCSA
- C. SPCSA Transition to Strategic Growth

Section 2: The Nevada State Public Charter School Authority Today

- A. Current Educational Models within the State Public Charter School Authority
- B. State Public Charter School Authority School Performance
- C. Demographics of Students Attending State Public Charter School Authority Schools

Section 3: The Academic and Demographic Needs Assessment

Section 4: The Future of State Public Charter School-Authority Sponsored Schools

- A. Five-year Strategic Goals
- B. Planning for Future Growth
 - I. Stakeholder Engagement in Planning
 - II. Potential Renewal of Existing Schools
 - III. Approved Expansions of Existing Schools
 - IV. Potential Future Expansions of Existing Schools
 - V. New Schools Approved to Open
 - VI. Potential Future New Schools
 - VII. School Contract Termination, Closure and Nonrenewal

Section 5: The Future of State Public Charter School Authority Operations & Practices

Section 1: Growth Management Plan Context

A. History of Public Charter Schools in Nevada

During the 1997 Nevada Legislative Session, the first Nevada public charter school laws were ratified. The statute allowed for several types of entities to sponsor public charter schools, which are schools that exist outside of the typical school district construct. Public charter schools are open to all students and are governed by volunteer Boards of Directors. In addition, public charter schools are prohibited from operating for profit in the state of Nevada.¹ Each Public Charter School is subject to a contract with a sponsor, which is responsible for providing oversight and monitoring to ensure positive academic outcomes for students and strong stewardship of public dollars.

Following the initial charter school legislation in 1997, charter schools were sponsored by entities such as local school districts, the Nevada State Board of Education, or state institutions of higher education. This sponsorship format continued through 2010.

B. History of the SPCSA

The State Public Charter School Authority (SPCSA) was created during the 2011 Nevada Legislative Session in order to:

- a) Authorize charter schools of high-quality throughout this State with the goal of expanding the opportunities for pupils in this State, including, without limitation, pupils who are at risk;
- b) Provide oversight to the charter schools that it sponsors to ensure that those charter schools maintain high educational and operational standards, preserve autonomy and safeguard the interests of pupils and the community; and
- c) Serve as a model of the best practices in sponsoring charter schools and foster a climate in this State in which all high-quality charter schools, regardless of sponsor, can flourish.²

In addition, the SPCSA inherited the public charter schools that had previously been sponsored by the Nevada State Board of Education. At that time, the SPCSA inherited 16 school campuses and since that time has grown to sponsor 78 school campuses as of the 2022-23 school year. The Clark, Washoe, and Carson City school districts continue to sponsor a small number of charter school directly.

Annually, the Nevada Department of Education rates all public schools statewide on the Nevada School Performance Framework (NSPF). Under the NSPF, 1-star is the lowest rating, 5-stars is the highest rating and 3-stars is considered to be 'adequate.' Due to the COVID-19 Pandemic, and waivers granted by the U.S. Department of Education, the Nevada Department of Education has not issued star ratings since the 2018-19 school year. However, for the 2021-22 school year, the Nevada Department of Education issued index scores, scores between 0 and 100 which are used in a typical year to determine star ratings. Based on these data, nearly 80% of SPCSA-sponsored charter schools earned an index score of 50 or higher, which in a typical year, would translate to a star rating of 3 stars or better. Additionally, recent statewide assessment data published by the Nevada Department of Education show that across almost every racial/ethnic and demographic student group, students attending SPCSA-sponsored public charter schools outperform their state peers in the annual state Math and English Language Arts assessments. Over the last three years, the SPCSA has seen significant progress in serving a population that is representative of public school students across the State. This is evidenced by a 28% increase in the population of students who qualify for Free or Reduced-Price Lunch from 36.2% in October of 2019 to 46.4% in October of 2022. Additionally, there has been an 80% increase in the number of charter campuses designated as Title I from 20 in the 2019-20 school year to 36 in the 2022-23 school year. However, despite the year-over-year growth in the population of students who qualify for Free or Reduced-Price Lunch, students who are English Learners, and students who receive Special Education services, compared to public schools statewide, the SPCSA continues to serve a lower percentage of students who qualify for Free or Reduced-Price Lunch, students who are English Learners and

¹ NRS 388A.095

² NRS 388A.150

students who receive Special Education services. Through its five-year strategic plan adopted in December of 2019, the SPCSA aims to build upon its current academic success while providing greater access to these student groups.

C. SPCSA Transition to Strategic Growth

In July of 2019, the State Public Charter School Authority approved its first Academic and Demographic Needs Assessment. In accordance with Assembly Bill 462 from the 2019 Legislative Session, now codified in NRS 388A.220, this Needs Assessment evaluates the demographics, academic needs and needs of students at risk of dropping out of school across the state. The SPCSA approved a revised Needs Assessment in November of 2023 and will continue to post an updated Needs Assessment each year as required by law. The Needs Assessment has been incorporated into the SPCSA's process for reviewing and approving new public charter school applications. While the Needs Assessment provides a snapshot in time of the needs of students in Nevada, the Growth Management Plan provides a preview of how new public charter schools will address the identified needs of students in Nevada.

Through this Growth Management Plan³, the SPCSA outlines projected growth, including new charter schools, additional campuses for existing schools, grade level expansion, and anticipated charter renewals. In addition, we consider statewide pupil performance, including data for specific student groups, and the academic needs of students in geographic areas of the state. Finally, the SPCSA has chosen to include an assessment of policies, procedures, capacity and resources along with potential initiatives and actions to enable the agency to both facilitate and manage the planned growth. All of this will support the SPCSA in maintaining strong academic performance across its schools while continuing to expand charter school options statewide and working to serve a higher percentage of students who qualify for Free or Reduced-Price Lunch, students who are English Learners and students who receive Special Education services.

As part of this transition to strategic growth the SPCSA has also committed to improved communication and coordination with local school districts. To that end, SPCSA has instituted processes and procedures that formalize notification to local school districts and the Department of Education as required under Section 4 of Assembly Bill 462 (2019), now codified in NRS 388A.225. These notifications are sent to the Superintendent of Public Instruction, the local school district superintendent, and the local school district board president when the SPCSA a) receives a notice of intent to submit an application to open a new public charter school, b) receives an application to open a new public charter school, c) receives a request to amend a charter school contract, and d) approves an application to open a new charter school or to amend a charter school contract. In addition, the SPCSA Executive Director regularly attends meetings of the Nevada Association of School Superintendents and shares updates with school district superintendents during those meetings. SPCSA staff also engage regularly with school district staff through phone calls and meetings.

Additionally, the SPCSA now formally solicits feedback from the appropriate local school district on all applications for new charter schools and recently began soliciting feedback from the appropriate local school district on charter contract amendment applications that contemplate an expansion in enrollment and/or a new campus. SPCSA staff also notifies local municipalities of any new school applications and requests their input. The intent is to better facilitate coordination and planning regarding zoning and traffic safety. All new charter school applications are also posted on the SPCSA website along with an input form so that any member of the public may provide input. Once received, this feedback is included in the staff review of the application and provided to the SPCSA Board when it considers action on a new school application.

³ This Growth Management Plan fulfills the requirements outlined in Assembly Bill 462 from the 2019 legislative session, now codified in NRS 388A.167.

Section 2: The Nevada State Public Charter School Authority Today

As of the 2022-23 school year, the SPCSA serves 59,670 students in 78 public charter school campuses that span five counties across the state. This makes the SPCSA the third largest Local Educational Agency (LEA) in the State, serving 12.1% of public school students in Nevada, just behind the Washoe County School District which serves approximately 65,000 students. The SPCSA performs its statewide oversight, support and sponsorship role with a staff of twenty-seven full time employees which are split between the Carson City and Las Vegas offices.

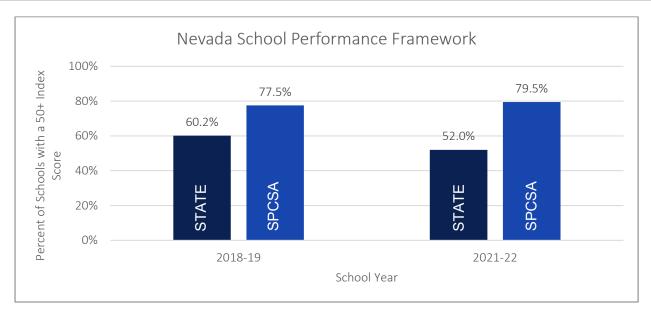
A. Current Educational Models within the State Public Charter School Authority

As stated in NRS 388A.150, the purpose of the SPCSA is to "Authorize charter schools of high-quality throughout this State with the goal of expanding the opportunities for pupils in this State, including, without limitation, pupils who are at risk." By offering a variety of school models, the SPCSA enables Nevada families to choose schools that best align with the needs and interests of their children. Today, SPCSA schools include, but are not limited to, the following models:

- Arts Integration
- Montessori
- Bi-lingual education
- Career and technical education
- Alternative high school serving under-credited students
- Educational models aimed at meeting the needs of young women
- Dual enrollment high schools
- Online or blended learning
- Classical education
- STEM/STEAM education
- Project-based learning

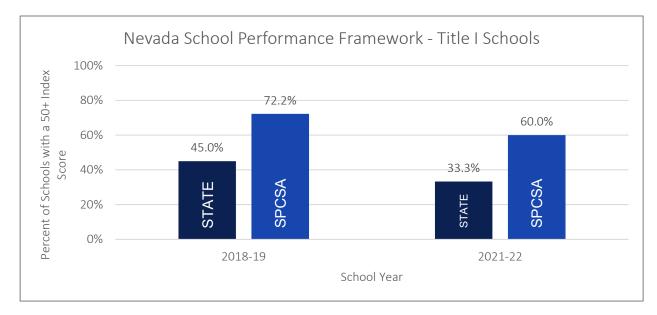
B. State Public Charter School Authority School Performance

Nevada School Performance Framework Star Ratings from the 2018-19 school year showed that 77.5% of SPCSAsponsored schools earned a 3-star rating or better by earning an index score of 50 or greater. The Nevada Department of Education defines a 3-star rating as 'adequate', or meeting expectations. Additionally, during the 2018-19 school year, 46.1% of SPCSA-sponsored schools earned the highest possible rating of 5-stars and 63.7% of schools earned at least a 4star rating. While the Nevada Department of Education did not issue star ratings for the 2021-22 school year⁴, it did issue index scores under the Nevada School Performance Framework. As shown in the graph below, 79.5% of SPCSA-sponsored schools earned an index score of 50 or higher, which in a typical year, would translate to a rating of 3 stars or better.



⁴ For the 2019-20, 2020-21, and 2021-22 school years, the Nevada Department of Education was granted a waiver by the U.S. Department of Education and was not required to issue star ratings under Nevada School Performance Framework.

When considering Title I schools, those schools that serve a high percentage of students in poverty, the SPCSA continues to see a high rate of schools performing at or above a 50 index score, which in a typical year would equate to a 3-star performance level or better. As of the 2018-19 school year, 72.2% of SPCSA-sponsored Title I charter schools earned an index score of 50 or higher, while 45.0% of Title I schools across the state earned an index score of 50 or higher. For the 2021-22 school year, 60.0% of SPCSA-sponsored Title I charter schools earned an index score of 50 or higher, while 33.3% of Title I schools across the state earned an index score of 50 or higher, while 33.3% of Title I schools across the state earned an index score of 50 or higher, while 33.3% of Title I schools statewide, SPCSA-sponsored Title I charter schools tend to underperform non-Title I charter schools, demonstrating a need to continue to close opportunity gaps between students attending Title I and non-Title I schools.



While the vast majority of SPCSA-sponsored schools are meeting or exceeding performance expectations, there are still schools that fall short. According to the Nevada School Performance Framework index scores for the 2021-22 school year, approximately 20% of SPCSA-sponsored schools earned an index score below 50, which in a typical year would equate to a 1- or 2-star rating, indicating that they did not meet or partially met expectations, respectively. In instances in which an SPCSA-sponsored school is not meeting academic expectations, the SPCSA responds with appropriate intervention. This may include issuing a formal notice to a school, requiring a school improvement plan, conducting additional monitoring, or, in instances of persistent low performance and/or circumstances that undermine the health and safety of students, closing a school. At its November 18, 2022 board meeting, the SPCSA voted to conduct additional monitoring of 13 SPCSA-sponsored schools due to concerns with academic performance⁵. This includes a heighted review of each school's School Performance Plan (SPP), along with mid-year status checks on the progress in implementing these plans, and conducting a site evaluation during the 2022-23 school year, regardless of the year of the charter contract. In a typical year, this type of performance may result in a more significant intervention, such as the issuance of a formal notice. However, given the lasting impacts of COVID-19 on schools and student learning, the SPCSA opted this year to take a more measured approach.

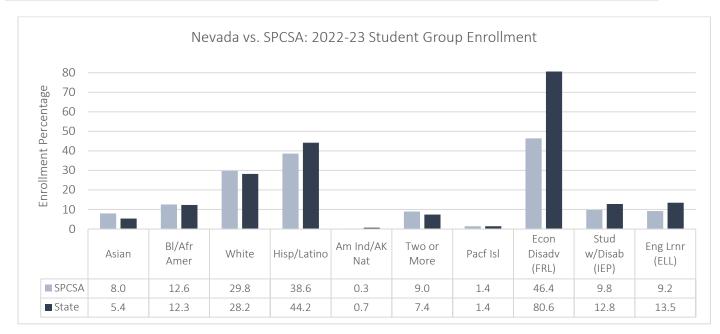
The Authority will continue to be transparent about performance expectations for all current and future schools. By utilizing the findings of the Academic and Demographic Needs Assessment and implementing strategic oversight measures, the Authority firmly believes it can fulfill its statutory purpose by cultivating more high-quality public charter schools throughout Nevada and enable equitable access to students of all backgrounds.

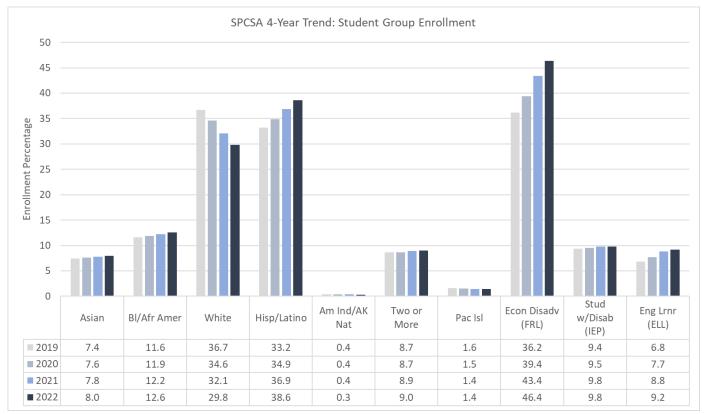
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https://charterschools.nv.gov/uploadedFiles/CharterSchoolsnvgov/content/News/2022/20221118 SPCSA NSPF AcadPerfFrmwk FI NAL.pdf

C. Demographics of Students Attending State Public Charter School Authority Schools

As of the October 3, 2022 student count, 59,670 students were enrolled in SPCSA-sponsored schools. Overall, 46.4% of students qualify for Free or Reduced-Price Lunch, 9.2% of students are English Learners, and 9.8% are students who receive Special Education services. As shown in the graphs below, compared to the state, the SPCSA serves a lower percentage of students in these three student groups, all of which have been historically underserved. However, the SPCSA has seen steady increases in these student populations over the past three years and has also made significant progress in recent years toward serving a population representative of the state with regard to race and ethnicity, now serving a comparable percentage of students identifying as Black, Pacific Islander and White. SPCSA-sponsored schools continue to serve a lower percentage of students that identify as Hispanic/Latino compared to overall statewide student demographics.





Section 3: The Academic and Demographic Needs Assessment

In 2019, the Nevada State Legislature voted to pass Assembly Bill (AB) 462. In part, this legislation directed the Nevada State Public Charter School Authority (SPCSA) to annually conduct and incorporate the findings of "an evaluation of demographic information of pupils, the academic needs of pupils and the needs of any pupils who are at risk of dropping out of school in this State" into its charter school authorizing decisions—requirements codified in Nevada Revised Statute (NRS) <u>388A.220</u> and <u>388A.249</u>.

The deadline for the first evaluation was established as July 30, 2019, with a requirement that the evaluation be updated annually by January 31. To this end, the SPCSA conducted an Academic and Demographic Needs Assessment in collaboration with the Nevada Department of Education (NDE) as well as local school districts, and the Authority board approved the first Academic and Demographic Needs Assessment on July 26, 2019. During the fall of 2019, the NDE released updated Nevada School Performance Framework (NSPF) ratings and demographic data, and this information was incorporated into the December 2019 version of the Needs Assessment. Due to the COVID-19 pandemic, the NDE was granted 2019-20 and 2020-21 school year waivers from the U.S. Department of Education for certain school accountability requirements established under the federal Every Student Succeeds Act (ESSA). Accordingly, the NDE did not calculate the annual NSPF school star ratings for either the 2019-20 or 2020-21 school years. For the 2021-22 school year, the NDE was granted a waiver from the U.S. Department of Education allowing the NDE to issue index scores, but not official star ratings. Therefore, the findings and reports associated with this January 2023 iteration of the Needs Assessment incorporates the 2018-19 school year NSPF star ratings, the 2021-22 school year state assessment data and index scores, and the 2021-22 school year enrollment rates.

This document details how the SPCSA has defined academic and demographic need, the findings of the Needs Assessment, and the implementation of the Needs Assessment.

The SPCSA worked in conjunction with local school districts and the NDE to establish definitions for demographic and academic needs that are transparent, grounded in student and school performance, and aligned to the Department's school accountability system. While the identified needs remain largely the same, this iteration of the Academic and Demographic Needs Assessment incorporates recent feedback from representatives of school districts, representatives from the Nevada Department of Education, and Authority members regarding the definitions of need. Additional feedback may be incorporated in future iterations.

The SPCSA has defined demographic and academic needs as follows:

- 1. Demographic Needs
 - A. Student groups that consistently underperform on the 3rd-8th grade Smarter Balanced Assessment (Math and ELA) and the 11th grade ACT Assessment (Math and ELA) present a demographic need; these student groups may benefit from the creation of high-quality school options so long as those schools have credible plans to meet the needs of the student population. High-quality school options to serve student groups that have historically underperformed can be most impactful when the school works to alleviate barriers to access.
- 2. Academic Needs
 - A. Geographies with 1- and 2-star schools that continue to have an index score below 50: In zip codes with one or more schools rated 1- or 2-stars on the Nevada School Performance Framework (NSPF) in the 2018-19 school year and which continue to have an NSPF index score below 50, students are enrolling in schools that have a history of not meeting or partially meeting state performance standards. When a significant number of students are enrolled in these schools the addition of a 3-, 4- or 5-star school can provide an alternative option for these students if the new school has a credible plan to meet the needs of the student population and the new school has strong partnerships within the community. Alternative 3-, 4- or 5-star options can be most impactful in communities that currently have limited or no public charter school

options available.

B. Students at risk of dropping out: Despite a rapidly improving graduation rate, nearly one in five students does not graduate from high school in four years, with certain student groups persistently graduating at lower rates than their peers. Additional data show various student populations have historically had higher dropout rates than their peers. Public charter schools aimed at enrolling and preventing at-risk students from dropping out of school can be most impactful when they offer a unique academic experience for students and/or are closely aligned to Nevada's priorities for workforce and economic development.

<u>NRS 388A.249</u> requires that approval of any charter application must include a determination that the proposed school meets one or more of the needs defined in the Academic and Demographic Needs Assessment. Therefore, the SPCSA must evaluate charter applications based upon the public charter school application rubric which includes evaluating the proposed school's plans to meet statewide academic and demographic needs identified in the SPCSA's Needs Assessment. SPCSA staff will make recommendations based on the approach outlined in the visual below. Ultimately, the Authority Board will vote to approve or deny an application.

Applicant does not meet either an academic need or a demographic need.

Applicant may need to revise their academic plan or pick a new location in order to qualify for a recommendation - even if their application otherwise meets the standards set forth by the SPCSA in its application rubric. Applicant meets one or more academic needs **OR** one or more demographic needs.

Applicant **may be recommended for approval** by SPCSA Staff contingent upon the details of their application and may be subject to additional contract conditions, so long as their application otherwise meets the standard set forth by the SPCSA in its application rubric. Applicant meets one or more academic needs **AND** one or more demographic needs.

Applicant **will likely be recommended for approval** by SPCSA staff so long as their application otherwise meets the standards set forth by the SPCSA in its application rubric.

Likelihood applicant is approved

The Needs Assessment is updated annually, in collaboration with the NDE and local school districts, to ensure that each charter application process is reflective of the state's current academic and demographic needs. The SPCSA is most likely to approve high quality applications that address the needs identified in the Needs Assessment. In reviewing and approving charter applications, the SPCSA will solicit input and feedback from local school districts, municipalities, other key stakeholders, and the public at large.

Section 4: The Future of State Public Charter School-Authority Sponsored Schools

A. Five-Year Strategic Goals

Aligned to the SPCSA five-year strategic plan, the SPCSA is focused on three primary goals to further the SPCSA vision of equitable access to diverse, innovative, and high-quality public schools for every Nevada student.

Goal 1: Provide Families with Access to High-Quality Schools

The SPCSA aims for all sponsored schools to meet academic, organizational and financial performance standards. Fiveyear goals:

- a. Improve upon existing strong performance on star ratings by achieving 70% four-star or better, 83% three-star or better, no more than 17% two-star, and less than 4% one star.*
- b. Schools demonstrate strong organizational and financial performance with 95% rated as meeting standards on the SPCSA Organizational and Financial Performance Frameworks.

Goal 2: Ensure that every SPCSA student succeeds - including those from historically underserved student groups The SPCSA aims for all sponsored schools to demonstrate strong academic growth, high levels of proficiency and ontime graduation across all student groups, including historically underserved student groups. Five-year goals:

- a. Increase the percent of schools that demonstrate, for each student group, a median student growth percentile on the 3rd-8th grade state Math and English Language Arts (ELA) assessments that exceeds the respective group's Nevada median student growth percentile.
- b. For each student group, surpass respective Nevada proficiency rates on the state Math and ELA assessments.
- c. For each student group, surpass respective Nevada 4-year graduation rates.

Goal 3: Increase the diversity of students served by SPCSA schools

The SPCSA aims for sponsored schools to serve a population of students that is representative of the State with regard to race/ethnicity and additional student groups. Five-year goals:

- a. By the 2021-22 school year and thereafter, in *newly created SPCSA-sponsored public charter school seats* (new schools, new campuses, and expansion of existing schools), enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates.[^]
- b. While continuing to serve currently enrolled students, in *vacant seats* at existing SPCSA-sponsored schools, enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates.[^]

*This goal excludes alternative framework schools

^Applies to SPCSA-sponsored schools on the aggregate level, and not on the individual school level

Annual benchmarks that are used to track progress toward achieving these goals are included in Appendix B.

Goal 1: Provide Families with Access to High Quality Schools

When the SPCSA's Strategic plan was adopted during the 2018-19 school year, the vast majority of SPCSA-sponsored charter schools were already meeting expectations for academic performance by earning a 3-star rating or better and a significant percent were exceeding the expectations by earning a rating of 4-stars or better. The SPCSA aimed to continue to build on this high performance by increasing the percent of schools rated as 3-stars or better. Over the last three years, SPCSA-sponsored schools, like schools across the State, have seen significant challenges due to the impacts of COVID-19. During that time, we've also seen an increase in the number of SPCSA-sponsored schools and students served by SPCSA schools. Despite the challenges brought on by the pandemic and the expansion of the SPCSA, the SPCSA has been able to make small gains in the number of schools that earn a 50 index score or greater on the Nevada School Performance Framework (NSPF), which in a typical year would equate to a 3-star or better. As the State's education system continues to rebound from the effects of COVID-19, the SPCSA aims to continue to increase the number of schools rated as 3-stars or better, while moving more schools from the 3-star level to the 4- and 5-star level to be on track to meet goals set forth for the 2023-24 school year.

The table below shows the SPSCA's progress in meeting academic performance goals (excluding those schools that are approved to be rated on the Alternative Performance Framework).

		Percent of schools		
	Percent of schools rated as <i>2-star</i> or		Percent of schools	Percent of schools
	rated as 1-star on the	lower on the NSPF	are rated 3+ stars on	rated 4+ stars on the
	NSPF indicating they	indicating they have	the NSPF indicating	NSPF indicating
	'do not meet	'partially met'	'adequate' or better	'commendable' or
School Year	standards'	standards	performance	'superior' schools
2018-19	2.0%	19.9%	78.2%	64.4%
2019-20^	-	-	-	-
2020-21^	-	-	-	-
2021-22*	6.4%	13.5%	80.2%	55.6%
2023-24 Goal	Less than 4%	No more than 17% 83% or more		70% or more

^ For the 2019-20 and 2020-21 school years, the Nevada Department of Education was granted a waiver by the U.S. Department of Education and was not required to issue star ratings under Nevada School Performance Framework.

*Projected ratings based on Nevada School Performance Framework index scores, as official 2021-22 star ratings were not issued.

In line with the responsibility to ensure strong stewardship of public funds, the State Public Charter School Authority annually evaluates the organizational and financial performance of schools. These evaluations are based on organizational and financial performance frameworks which are grounded in statutory and regulatory requirements and incorporate data from each charter holder's annual financial audit. The SPCSA has set a goal that 95% of schools will be rated as meeting standards on both the organization and financial performance frameworks. The table below shows the progress the SPCSA has made in achieving goals related to organizational and financial performance of sponsored schools.

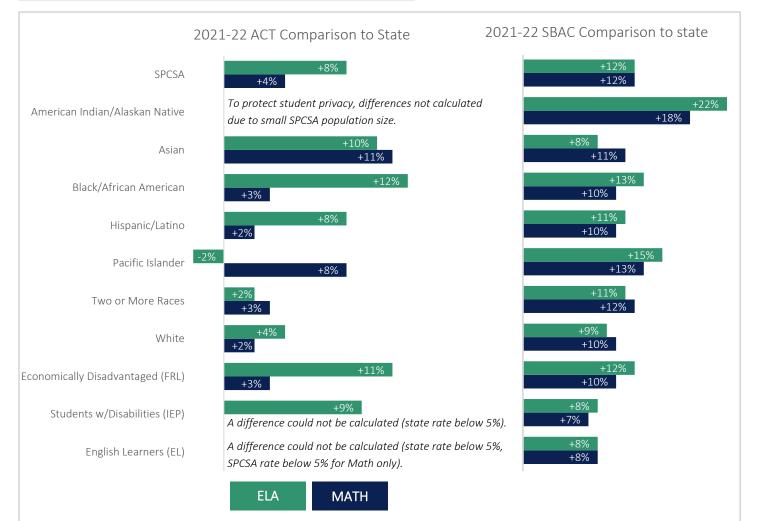
	Percent of schools meeting organizational	Percent of schools meeting organizational		
School Year	performance expectations	performance expectations		
2019-20	100%	91.2%		
2020-21	100%	94.7%		
2021-22*	100%	*		
2023-24 Goal	95%	95%		

*Financial performance results are still be evaluated and data will be added once available.

Goal 2: Ensure that every SPCSA student succeeds - including those from historically underserved student groups

Statewide data show that some student groups have historically underperformed relative to their peers on key academic indicators. Those student groups include students qualifying for Free or Reduced-Price Lunch, English Language Learners, and students who receive Special Education services, along with student identifying as Native American, Black or African

American, and Hispanic or Latino. While these opportunity gaps exist within SPCSA-sponsored schools, students attending SPCSA-sponsored schools have mostly outperformed their peers on statewide assessments over the last few years. The graphs below show the percentage point differences in proficiency and graduation rate between the SPCSA and corresponding state student groups from the 2021-22 school year.



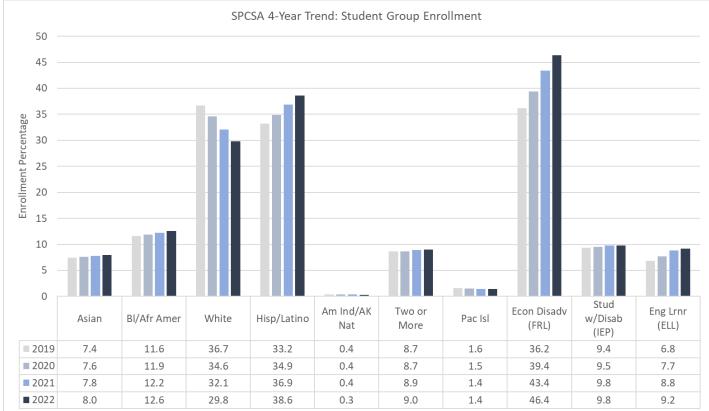


Ultimately, the SPCSA aims to increase proficiency rates across all student groups while narrowing any achievement gaps that currently exist. In addition to establishing goals to outpace state proficiency across each student group, growth in early grade levels is critical to putting students on track for high school. To that end, the SPCSA has set the following performance targets:

- a. Increase the percent of schools that demonstrate, for each student group, a median student growth percentile on the 3rd-8th grade state Math and English Language Arts (ELA) assessments that exceeds the respective group's Nevada median student growth percentile.
- b. For each student group, surpass respective Nevada proficiency rates on the state Math and ELA assessments.
- c. For each student group, surpass respective Nevada 4-year graduation rates.

Goal 3: Increase the diversity of students served by SPCSA schools

As shown in the graph below, over the last four years, the SPCSA has increased enrollment in three historically underserved student groups: students eligible for Free or Reduced Lunch (FRL), English Learners (EL), and students who receive Special Education services (IEP). However, there is still work to be done to ensure that SPCSA-sponsored schools are serving a population that is representative of the state.



The SPCSA aims to serve a population of students that is representative of the state in terms of all student groups. To evolve the demographics of the students served by SPCSA-sponsored public charter schools, the SPCSA and schools will focus on enrolling new students that are representative of the state's demographics as a whole.

Specifically, by the 2023-2024 school year, the SPCSA aims to enroll FRL, EL and IEP students at a rate that is greater than or equal to the statewide average. First, when considering all new seats created through the opening of new schools, new campuses in school networks, and expanded schools, the SPCSA's goal is for the rate of enrollment of these student groups to be equal to or higher than the statewide average beginning in the 2020-2021 school year. Second, by the 2023-2024 school year, the SPCSA aims to enroll FRL, EL and IEP students at a rate that is equal to or higher than the statewide average beginning in the 2020-2021 school year. Second, by the 2023-2024 school year, the SPCSA aims to enroll FRL, EL and IEP students at a rate that is equal to or higher than the statewide average in vacant seats at existing schools while enabling current students to continue to attend.

In addition, the SPCSA acknowledges that as we work to diversify the population of students served, it is important that

schools simultaneously work to diversify their teaching staffs to better reflect the communities that they serve. To that end, the SPCSA has amended its new school application to ascertain how prospective schools would recruit and hire teachers and staff that are representative of the student body.

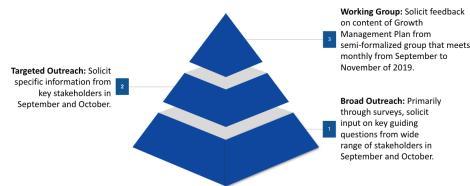
B. Planning for Future Growth

In building a plan to realize these goals, the SPCSA considered the current needs of students throughout Nevada, both through the lens of the Academic and Demographic Needs Assessment and through gathering input from community stakeholders. Specifically, this section will provide projections regarding:

- The charter schools whose charter contracts will expire;
- Additional campuses of charter schools;
- Charter schools that will expand their grade configuration or otherwise increase enrollment;
- Additional campuses of charter schools; and
- New charter schools.

I. Stakeholder Engagement in Planning

To engage stakeholders in the initial development of the Growth Management Plan, the SPCSA engaged in a multi-pronged outreach process during the fall of 2019. The purpose of these outreach efforts was to gather input from stakeholders on the needs of Nevada students, and the implications of both for SPCSA growth management planning. An overview of this outreach effort is shown below:



Information collected through stakeholder feedback has informed the SPCSA's approach to this Growth Management Plan and the projections outlined below. In addition, the SPCSA continues to meet with the Nevada Department of Education and local school districts regarding updates to the Growth Management Plan and holds quarterly meetings of the Community Working Group to gather feedback and ensure alignment with other stakeholders.

II. Potential Renewal of Existing Schools

Each public charter school operates under a charter contract. The initial term for all charter contracts is six years while subsequent terms can range from three to ten years. In the final year of a charter contract term, the SPCSA evaluates the academic performance, financial solvency, and organizational compliance of schools to determine whether to renew the contract. This includes reviewing data and information going back to the inception of the school, including but not limited to: academic, financial and organizational performance ratings; site evaluation reports; and regular compliance submissions. The factor most heavily weighted in determining whether to renew a school is academic performance. Specifically, the Authority board holds schools accountable for consistent performance that is 'adequate,' or is 3 star-rated or higher, during the renewal process. In December of 2022, the SPCSA approved the renewal of 8 charter contracts for terms ranging from three to nine years. Below is a summary of charter contracts that will expire over the next five years and performance of the schools under those contracts. Additional detail is available in Appendix C.

	Contract Ending June 2024	Contract Ending June 2025	Contract Ending June 2026	Contract Ending June 2027	Contract Ending June 2028
# of Charter Contracts Up for Renewal	3	8	12	8	7
% Index Score ⁶ 50+ for campuses of Contracts Up for Renewal ⁷	80.0%	83.3%	61.5%	80.0%	100.0%

III. Approved Expansions of Existing Schools

Existing charter schools that are sponsored by the SPCSA may submit a charter school contract amendment application to the SPCSA – which is reviewed by SPCSA staff and must be approved by the SPCSA Board – in order to, among other things, increase enrollment, add grade levels above and beyond what the charter school is approved to serve, or add a new campus. When considering an application for expansion, the SPCSA considers the academic, organizational, and financial performance of the charter holder along with the performance of other charter schools that contract with the same Charter Management Organization or Educational Management Organization.

There are a variety of ways that a school can expand such as adding a new campus that was not approved in the original application, adding new grade levels to an existing campus, or increasing the number of students served at their current campus. Regardless of the type of expansion sought, the SPCSA conducts a rigorous review of the current academic, financial and organizational performance along with vetting the proposed plan for expansion outlined in the amendment application. The amendment application process culminates with a recommendation to the SPCSA Board which ultimately decides whether to grant the expansion amendment. The following charter holders have been approved by the Authority Board for expansion:

Charter Holder	Location	Type of Expansion	Year of Expansion Approval	Number of Seats Added in First Year	Number of Seats Added at Full Scale
Founders Classical Academy of Las Vegas	Clark County	Will increase enrollment beginning in the 2023-24 school year within existing grade levels served (K-12) and expand facilities on the school's existing campus beginning in the 2024-25 school year.	2022	192	444
Pinecrest Academy of Nevada	Clark County	Will add a new campus beginning in the 2023-24 school year that will ultimately serve students in grades K-12	2022	257	1,440
Elko Institute for Academic Achievement	Elko County	Will relocate to a new facility and expand enrollment beginning in the 2023-24 school year	2022	198	198

⁶ This data includes all index scores published on the Nevada Report Card website (http://nevadareportcard.nv.gov/di/). Note that for a very small number of schools the index score lacks certain data points, resulting in an incomplete picture of the school's performance.

⁷ Based upon current school performance data; note that charter holders may have multiple star ratings; schools without ratings were not included in the calculation.

New public charter schools frequently choose to gradually expand, oftentimes adding one grade-level at a time until they reach the intended grade configuration for the school. For those schools, there is gradual enrollment growth in the initial years of operation until they have reached their final configuration.

Below is a list of schools that were authorized as slow growth schools that will continue to grow over the coming years.

- Battle Born Academy currently serves students in grades K-1 and 5-6, will serve students in grades K-7 next year, and will add 8th grade in the 2024-25 school year
- CIVICA currently serves students in grades K-8 and will add a grade per year until the school serves students in grades K-12
- Coral Academy of Science Las Vegas Cadence Campus currently serves students in grades K-8 and will add a
 grade per year until the school serves students in grades K-12
- Explore Academy currently serves students in grades 6-11 and will add 12th grade next year
- Mater Academy East Campus currently serves students in Pre-K through 11th grade and will add 12th grade next year
- PilotED Cactus Park currently serves students in grades K-4 and will add 5th grade next year
- Sage Collegiate currently serves students in grades K-5 and will add a grade per year until the school serves students in grades K-8
- Strong Start Academy currently serves students in grades K-2 and will add a grade per year until the school serves students in grades K-5
- Pinecrest Academy Virtual currently serves students in grades 6-10 and will add a grade per year until the school serves students in grades 6-12
- Teach Las Vegas currently serves students in grades K-8 and will add a grade per year until the school serves students in grades K-12

IV. Potential Future Expansions of Existing Schools

During the fall of 2022, the SPCSA surveyed current charter holders regarding their plans to request an amendment to expand within the next five years. Below are details regarding the types of expansion that charter holders were considering at the time the survey was administered. In considering approval of expansions, the SPCSA will be focused on achieving the five-year strategic goals and therefore will consider the degree to which expansion of existing schools will bring the agency closer to its goals.

	Charter holders* responding that they are planning to request an amendment to expand within the next five years	Charter holders* responding that they may request an amendment to expand within the next five years
# of Charter Holders considering request for New Campus	6	8
# of Charter Holders considering request for Additional Grade Levels	3	3
# of Charter Holders considering request for Additional Seats	6	4
<i># of Charter Holders considering request to Reduce Seats</i>	0	2

*Some charter holders are represented multiple times in the table.

In order to open a public charter school, an applicant must go through a rigorous application process. First, the applicant must submit a notice of intent, followed by a completed charter school application. The application addresses four main areas including Academic, Operations, Financials, and Meeting Community Need. Applicants that intend to affiliate with a Charter Management Organization or Educational Management Organization must also complete an addendum section to provide information about the organization's past performance, scale strategy, capacity for growth, and the proposed relationship with the local school. The application must also include basic information about the proposed school, including members of the applicant team, proposed enrollment, and proposed opening date. The application is then vetted by a review team using the established rubric criteria. As part of the application process, the SCPSA conducts a capacity interview with the applicant team to elicit any necessary clarifications or additional information about the proposed charter school and determine the ability of the applicants to establish a high-quality charter school.

Once SPCSA staff has completed its review of the application, capacity interview with the applicant and considered all input from local school districts, municipalities and the public, SPCSA staff provide a recommendation memo to the SPCSA Board. In this recommendation memo, SPCSA staff share the final ratings for the application based on the rubric criteria, outline strengths and concerns within the application, and communicate staff's assessment as to whether the application should be approved. This memo, along with all application materials and feedback are provided to the board and posted on the SPCSA website.

If an application is denied, SPCSA staff follow the procedures outlined in NRS 388A.255. This includes issuing a formal notification to the applicant of denial and then meeting with the applicant to "confer on the method to correct the identified deficiencies." The applicant has 30 days from the receipt of the notification of denial to resubmit their application to the SPCSA. If the SPCSA denies an application after resubmission, the applicant then may appeal to the district court in which the proposed school would be located.

If a new school application is approved, the applicant is required to fulfil the SPCSA's pre-opening requirements to secure approval to open. These pre-opening requirements cover preparedness across key functional areas including board governance, enrollment, student and family information, personnel, financial management, school operations, academic program, and facilities.

School	Location	Year Opening	First Year Enrollment	First Year Grade Configuration	Enrollment at Full Scale	Grade Configuration at Full Scale
Eagle Charter School ⁸	Clark County	2023-24	540	К-5	972	K-8
Rooted School Clark County	Clark County	2023-24	180	9-10	360	9-12
Southern Nevada Trades High School	Clark County	2023-24	200	9-10	550	9-12

The following schools have been approved to open in the fall of 2023:

VI. Potential Future New Schools

While it is challenging to predict exactly how many charter applications the SPCSA will receive and how many of those will be approved in the coming years, data from prior years below provide some insights into recent trends.

⁸ Eagle Charter School was originally approved on January 22, 2021 to open in the 2021-22 school year. However, at the SPCSA board meeting in March of 2021, the school was approved to defer opening to the 2022-23 school year. Subsequently, at the SPCSA board meeting on January 28, 2022, the SPCSA approved a second request from the school to defer opening to the 2023-24 school year.

	2018	2019	2020	2021	2022
Letters of Intent Received ⁹	37	32	27	44	23
Applications Received	4	10	7	12	5
Approvals by Authority Board ¹⁰	0	3	4	4	2

Note that some applicants may have submitted letters of intent and may have applied in multiple years.

The SPCSA remains focused on realizing the five-year strategic goals and thereby providing equitable access to highquality, public-school options for students across Nevada. To achieve these goals, the SPCSA expects to add new schools when they demonstrate a strong plan and capacity to effectively serve students, align with the needs assessment as required by NRS 388A.249(3) and promote the strategic priorities. Over the last five years, the SPCSA has received 38 applications and approved 13 of those applications, approximately 34%. While the SPCSA is confident in the expectations set forth in the new charter school application rubric, as described in Section 5, the SPCSA is exploring ways to increase the number of applicants that meet those expectations and demonstrate readiness to open a high-quality public charter school.

VII. School Closure and Nonrenewal

As a charter school authorizer, the SPCSA is responsible for holding SPCSA-sponsored charter schools accountable for meeting academic, financial and organizational performance standards. In instances in which an SPCSA-sponsored school is not meeting expectations, the SPCSA responds with appropriate intervention. This may include issuing a notice to a school, and the SPCSA generally employs a three-tiered system of intervention. The first tier is a Notice of Concern which may be issued for weak financial, organizational or academic performance. Typically, if a school that was previously performing above 3-stars receives a 1- or 2-star rating, that school is issued a Notice of Concern. The second tier is a Notice of Breach which may be issued for a) continued evidence and/or significant evidence of weak financial, academic or organizational performance, b) failure to make substantial progress towards remedying previously identified concern, or c) failure to comply with applicable laws, regulations and/or the terms of the charter contract. Typically, a school that receives a second consecutive rating below 3-stars is issued a Notice of Breach. At each of these levels of intervention, the SPCSA closely monitors the progress of school operating under a Notice of Concern or a Notice of Breach. The third tier is a Notice of Intent to Revoke which will initiate the process to terminate a school contract and close a school. A Notice of Intent to Revoke may be issued in instances such as persistent low performance, and/or circumstances that undermine the health and safety of students.

There are two statutes that outline circumstances in which a charter contract can be terminated. Under NRS 388A.300, a sponsor must terminate a contract if, in a period of five years, the school receives three 1-star ratings. A sponsor may also terminate a charter contract in other circumstances including, three one- or two-star ratings over the last three ratings period, for an elementary or middle school being rated under the NSPF in the lowest 5% of all schools statewide, for a high school a single year graduation rate below 60%, a material breach of contract, financial mismanagement, or threats to the safety of students.¹¹

In addition, each charter school operates under a charter contract with a set term and in certain circumstances can close at the end of a contract term. During the last year of the contract, the governing body of the charter school may apply to

Authority. For example, applications approved in January of 2020, which were submitted for the application deadline in July of 2019 are counted in the 2019 column.

⁹ Letters of Intent are counted based on the year of the associated application deadline, rather than the date that the Letter of Intent was submitted. For example, the 2020 column includes Letters of Intent submitted in September 2019 for the application deadline in January of 2020, as well as Letters of Intent submitted in March of 2020 for the application deadline in July of 2020. ¹⁰ Approvals are counted based on the year of the associated application deadline, rather than the date of approval by the

¹¹ NRS 388A.330

renew the school's contract. The SPCSA is required to consider any application for renewal and make a determination as to whether the renew the contract based on established criteria and the prior performance of the school. If a charter contract is not renewed, the school closes at the end of that school year.¹² Though school closure can be a difficult process, the SPCSA must hold schools accountable for their performance.

¹² NRS 388A.285

Section Five: The Future of State Public Charter School Authority Operations &

Practices

To achieve our goals and provide equitable access to high quality public charter schools for students across our state, the SPCSA will evolve its authorizing practices and be responsive to the needs and characteristics of sponsored schools. Below, we provide an overview of the SPCSA's current policies, procedures, capacity, and resources that can support our agency in reaching the goals we have outlined in this plan.

- Goal 1: Provide Families with Access to High-Quality Schools
- Goal 2: Ensure that every SPCSA student succeeds including those from historically underserved student groups
- Goal 3: Increase the diversity of students served by SPCSA schools

In addition, we lay out proposed changes we believe could support our agency in facilitating and managing the growth we have planned.

Existing Policies, Procedures, Capacity, and Resources	Proposed Policies, Procedures, Capacity, and Resources
that Support Strategic Goals	that Support Strategic Goals
Pol	icies
 Statutes that enable the Authority to close persistently low-performing schools¹³ (Goal 1) Annual School Performance Plan required of all schools¹⁴ (Goals 1 and 2) Data required to be disaggregated by race/ethnicity and FRL, EL and IEP status¹⁵ (Goal 2) NDE identification of schools in which any group of students is consistently underserved as Targeted Support and Improvement¹⁶ (Goal 2) Statutory authority for priority¹⁷ and weighted¹⁸ enrollment policies, which have been adopted by some schools (Goal 3) Authority to require certain schools to develop a plan to recruit and enroll population similar to local community¹⁹ (Goal 3) Annual Academic and Demographic Needs Assessment²⁰ incorporated into authorizing process (Goals 1, 2 and 3) 	 Policies to increase the number of high-quality applicants for new charter schools while maintaining high expectations for quality (Goal 1)
	dures
 Rigorous New School Application process (Goal 1) SPCSA Performance Framework (Academic, Financial and Organizational) (Goal 1) Issuing notices, including additional oversight for schools on notice (Goal 1) Formal Pre-Opening process to support school launch (Goal 1) 	 Continue to apply intentional approach to school expansion that aligns to strategic plan goals (Goals 1, 2 and 3) Revise and streamline amendment application template (Goals 1, 2 and 3) Formalize procedures for proven provider applicants²¹ (Goal 1)

¹³ NRS 388A.300; NRS 388A.330

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<sup>14</sup> NRS 385A.650
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²⁰ Assembly Bill 462, Section 5

²¹ NAC 388A.270

¹⁵ ESSA, Section 1111(c)(2)

¹⁶ ESSA, Section 1111(c)(4)

¹⁷ NRS 388A.456

¹⁸ R131-16, Section 12

¹⁹ R131-16, Section 6

Existing Policies, Procedures, Capacity, and Resources	Proposed Policies, Procedures, Capacity, and Resources
that Support Strategic Goals	that Support Strategic Goals
 Library of Resources through Canvas to provide on- demand access to SPCSA trainings (Goals 1 and 2) Fully codified Site Evaluation Process (Goals 1, 2, and 3) Monitoring of Federal Title and IDEA program implementation (Goal 2) Supporting schools in expansion of National School Lunch Program participation, use of enrollment preferences for historically underserved student groups, and offering transportation options (Goals 2 and 3) Proactive monitoring of recruitment and enrollment practices for IEP students (Goal 3) 	 Increase opportunities for technical assistance to new school applicants in order to ensure that all types of applicants, regardless of background and experience, have information needed to successfully apply for a charter (Goal 1) Increase avenues to provide differentiated support to schools (Goals 1 and 2)
Caj	pacity
 Organizational structure includes dedicated Authorizing, School Support, and Finance and Operations teams (Goals 1, 2, and 3) 	 Continue to develop staff expertise and maintain engagement with national organizations to monitor national trends and best practices (Goals 1, 2, and 3) Continue to scale human capital in alignment with increases in numbers of schools and students (Goals 1, 2 and 3) Expand capacity of School Support and Finance and Operations Teams to enable more direct support to schools with federal program implementation (Goal 2)
Res	ources
 Federal Charter School Program grant available to support launch of high-quality new schools (Goal 1) State Infrastructure Bank Revolving Facilities Fund available to support with new school facility costs (Goal 1) SPCSA Revolving Loan fund available for small, short-term loans to schools that are opening or expanding (Goal 1) Federal Funding Support (IDEA, Title I, Title II, Title III, Title IV) (Goals 2 and 3) Funding inequities under the Pupil Centered Funding Plan (Goals 1, 2, and 3) 	 address: Transportation funding for charter schools State Special Education Funding level for charter schools Weighted funding based on current enrollment levels

Timeline of Development and Revisions

Date	Action	Version
June 3, 2019	Assembly Bill 426 Approved by Governor Sisolak	
December 13, 2019	First Growth Management Plan adopted by State Public Charter School Authority	1.0
April 24, 2020	Revisions adopted in response to feedback from the Legislative Committee on Education	1.1
May 21, 2021	Revisions to incorporate actions taken by the Authority between April of 2020 and April of 2021 and updated data, where available.	1.2
January 27, 2023	Revisions to incorporate actions taken by the Authority between May of 2021 and December of 2022. Additional updates based on progress made against SPCSA Strategic Plan.	1.3

Elementary and Middle School

Category	Policy Descriptors
	Recognizes a superior school that exceeds expectations for all students and subgroups
****	on every indicator category with little or no exception. A five-star school
	demonstrates superior academic performance and growth with no opportunity gaps.
	The school does not fail to meet expectations for any group on any indicator. These
	schools are recognized for distinguished performance.
	Recognizes a commendable school that has performed well for all students and
***	subgroups. A four-star school demonstrates satisfactory to strong academic
	performance for all students. Further, the school is successfully promoting academic
	progress for all student groups as reflected in closing opportunity gaps. The school
	does not fail to meet expectations for any group on any indicator. A school identified
	for targeted support and improvement is not eligible to be classified as a four-star
	school or higher.
	Identifies an adequate school that has met the state's standard for performance. The
***	all-students group has met expectations for academic achievement or growth.
	Subgroups meet expectations for academic achievement or growth with little
	exception; however, no group is far below standard. The school must submit an
	improvement plan that identifies supports tailored to subgroups and indicators that
	are below standard. A school identified for comprehensive support and improvement
	is not eligible to be classified as a three-star school or higher. Schools identified for
	targeted support and improvement are eligible to be classified as three-star schools.
	Identifies a school that has partially met the state's standard for performance.
**	Students and subgroups often meet expectations for academic performance or growth
	but may have multiple areas that require improvement. Areas requiring significant
	improvement are uncommon. The school must submit an improvement plan that
	identifies supports tailored to subgroups and indicators that are below standard. A
	two-star school in consecutive years is subject to state intervention. A school
	identified for targeted support and improvement or comprehensive support and
	improvement is eligible to be classified as a two-star school.
	Identifies a school that has not met the state's standard for performance. Students
*	and subgroups are inconsistent in achieving performance standards. A one-star school
	has multiple areas that require improvement including an urgent need to address
	areas that are significantly below standard. The school must submit an improvement
	plan that identifies supports tailored to subgroups and indicators that are below
	standard. The school is subject to state interventions.

High School

Category	Policy Descriptors
	Recognizes a superior school that exceeds expectations for all students and subgroups
****	on every indicator category with little or no exception. A five-star school
	demonstrates superior academic performance and a superior graduation rate. The
	school does not fail to meet expectations for any group on any indicator. These
	schools are recognized for distinguished performance.
	Recognizes a commendable school that has performed well for all students and
****	subgroups. A four-star school demonstrates satisfactory to strong academic
	performance for all students. Further, the school's graduation rate meets
	expectations. The school does not fail to meet expectations for any group on any
	indicator. A school identified for targeted support and improvement is not eligible to
	be classified as four-star school or higher.
	Identifies an adequate school that has met the state's standard for performance. The
***	all-students group has met expectations for academic achievement. Subgroups meet
	expectations for academic achievement or show progress with little exception;
	however, no group is far below standard. The school must submit an improvement
	plan that identifies supports tailored to subgroups and indicators that are below
	standard. A school identified for comprehensive support and improvement is not
	eligible to be classified as a three-star school or higher. A school identified for targeted
	support and improvement is eligible to be classified as a three-star school.
	Identifies a school that has partially met the state's standard for performance.
**	Students and subgroups often meet expectations for academic performance but may
	have multiple areas that require improvement. Areas requiring significant
	improvement are uncommon. The school must submit an improvement plan that
	identifies supports tailored to subgroups and indicators that are below standard. A
	two-star school in consecutive years is subject to state intervention. A school
	identified for targeted support and improvement or comprehensive support and
	improvement is eligible to be classified as a two-star school.
	Identifies a school that has not met the state's standard for performance. Students
☆	and subgroups are inconsistent in achieving performance standards. A one-star school
	has multiple areas that require improvement including an urgent need to address
	areas that are significantly below standard. The school must submit an improvement
	plan that identifies supports tailored to subgroups and indicators that are below
	standard. The school is subject to state interventions.

Appendix B: Annual Benchmarks for 5-Year Goals

Goal 1: Provide Families with Access to High-Quality Schools

The SPCSA aims for all sponsored schools to meet academic, organizational and financial performance standards. Fiveyear goals:

a. Improve upon existing strong performance on the Nevada School Performance Framework (NSPF) by achieving 70% four-star or better, 83% three-star or better, no more than 17% two-star, and less than 4% one star (excluding Alternative Performance Framework Schools). *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

	Benchmarks for 1a ²²							
Star Rating	2018-2019 Actual	2019-2020 Target	2020-2021 Target	2021-2022 Target	2022-2023 Target	2023-2024 Goal		
4+ Star	64%	65%	66%	67%	68%	70%		
3+ Star	78%	79%	80%	81%	82%	83%		
2 Star	20%	<20%	<19%	<18%	<17%	<17%		
1 Star	2%	<4%	<4%	<4%	<4%	<4%		

b. Schools demonstrate strong organizational and financial performance with 95% rated as meeting standards on the SPCSA Organizational and Financial Performance Frameworks. *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

Benchmarks for 1b ²³							
2019-2020 Target 2020-2021 Target 2021-2022 Target 2022-2023 Target 2023-2024 Goal							
Org. Framework	90%	90%	92%	94%	95%		
Fin. Framework	90%	90%	92%	94%	95%		

²² Excludes schools on the Alternative Performance Framework

²³ The Organizational and Financial Frameworks were recently updated by the SPCSA. Thus, baseline data are not available.

Goal 2: Ensure that every SPCSA student succeeds - including those from historically underserved student groups The SPCSA aims for all sponsored schools to demonstrate strong academic growth, high levels of proficiency and on-time graduation across all student groups, including historically underserved student groups. Five-year goals:

a. Increase the percent of schools that demonstrate, for each student group, a median student growth percentile on the 3rd-8th grade state Math and English Language Arts (ELA) assessments that exceeds the respective group's Nevada median student growth percentile. *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

		B	enchmarks fo	r 2a (Math Gr	owth)			
	Statewide ES Math MGP (2018- 2019)	Statewide MS Math MGP (2018- 2019)	Actual % at or above state MGP (2018- 2019)	Target % at or above state MGP 2019-2020	Target % at or above state MGP 2020-2021	Target % at or above state MGP 2021-2022	Target % at or above state MGP 2022-2023	Goal % at or above state MGP 2023-2024
American Indian/Alaska Native	50	48	N/A (no schools above N=10)	50.0%	51.5%	53.0%	54.5%	56.0%
Asian	60	60	51.3%	52.8%	54.3%	55.8%	57.3%	58.8%
Black/African American	44	45	73.7%	74.7%	75.7%	76.7%	78.7%	79.7%
Hispanic/Latino	49	48	67.9%	68.9%	69.9%	70.9%	71.9%	72.9.%
Pacific Islander	52	53	57.1%	58.6%	60.1%	61.6%	63.1%	64.6%
Two or More Races	51	49	64.8%	66.3%	67.8%	69.3%	70.8%	72.3%
White/Caucasian	54	50	67.9%	68.9%	69.9%	70.9%	71.9%	72.9.%
Special Education	44	45	73.2%	74.2%	75.2%	76.2%	77.2%	78.2%
English Learners	48	47	66.7%	67.7%	68.7%	69.7%	70.7%	71.7%
Free/Reduced-Price Lunch	49	47	72.5%	73.5%	74.5%	75.5%	76.5%	77.5%

	Benchmarks for 2a (ELA Growth)									
	Statewide ES ELA MGP (2018- 2019)	Statewide MS ELA MGP (2018- 2019)	Actual % at or above state MGP (2018- 2019)	Target % at or above state MGP 2019-2020	Target % at or above state MGP 2020-2021	Target % at or above state MGP 2021-2022	Target % at or above state MGP 2022-2023	Goal % at or above state MGP 2023-2024		
American Indian/Alaska Native	47	47	N/A (no schools above N=10)	50.0%	51.5%	53.0%	54.5%	56.0%		
Asian	59	57	64.1%	65.6%	67.1%	68.6%	70.1%	71.6%		
Black/African American	45	46	54.5%	55.9%	57.4%	58.9%	60.4%	61.9%		
Hispanic/Latino	51	48	64.2%	65.7%	67.2%	68.7%	70.2%	71.7%		
Pacific Islander	49	50	71.4%	72.4%	73.4%	74.4%	75.4%	76.4%		
Two or More Races	51	50	56.4%	57.9%	59.4%	60.9%	62.4%	63.9%		
White/Caucasian	53	50	64.1%	65.6%	67.1%	68.6%	70.1%	71.6%		
Special Education	43	46	58.9%	60.4%	61.9%	63.4%	64.9%	66.4%		
English Learners	48	48	63.3%	64.8%	66.3%	67.8%	69.3%	70.8%		
Free/Reduced-Price Lunch	49	48	62.5%	64.0%	65.5%	67.0%	68.5%	70.0%		

b. For each student group, surpass respective Nevada proficiency rates on the state Math and ELA assessments. *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

		Benchmarks	for 2b (Smarte	r Balanced	, Grades 3-	8) ²⁴		
		Actual SPCSA Proficiency (2018-2019)	Actual Statewide Proficiency (2018-2019)	2019- 2020 Target	2020- 2021 Target	2021- 2022 Target	2022- 2023 Target	2023-2024 Goal
American Mat Indian/Alaska		35.6%	21.3%	Greate	r than or eq	ual to State	wide %	Greater than or equal to
Native	ELA	63.3%	32.5%	Greate	r than or eq	ual to State	wide %	Statewide %
Asian	Math	70.9%	64.4%	Greate	r than or eq	ual to State	wide %	Greater than or equal to
Asiaii	ELA	78.2%	70.8%	Greate	r than or eq	ual to State	wide %	Statewide %
Black/African	ck/African Math 27.5% 18.7% Greater than or equal to Statewide %				Greater than or equal to			
American	ELA	40.6%	30.1%	Greater than or equal to Statewide %			Statewide %	
Hispanic/Latino	Math	37.8%	28.9%	Greater than or equal to Statewide %			Greater than or equal to	
	ELA	50.8%	40.6%	Greate	r than or eq	ual to State	wide %	Statewide %
Pacific Islander	Math	46.7%	37.6%	Greater than or equal to Statewide %		Greater than or equal to		
	ELA	57.2%	47.9%	Greater than or equal to Statewide %			Statewide %	
Two or More Races	Math	53.2%	44.0%	Greater than or equal to Statewide %		Greater than or equal to		
	ELA	65.2%	56.6%	Greate	r than or eq	ual to State	wide %	Statewide %
White/Caucasian	Math	56.9.%	50.7%	Greate	r than or eq	ual to State	wide %	Greater than or equal to
Winte, educasian	ELA	67.4%	61.0%	Greate	r than or eq	ual to State	wide %	Statewide %
Special Education	Math	19.8%	10.8%	Greate	r than or eq	ual to State	wide %	Greater than or equal to
	ELA	23.6%	13.4%	Greate	r than or eq	ual to State	wide %	Statewide %
English Learners	Math	23.6%	14.6%	Greate	r than or eq	ual to State	wide %	Greater than or equal to
	ELA	26.1%	15.8%	Greate	r than or eq	ual to State	wide %	Statewide %
Free/Reduced-Price	Math	34.0%	28.4%	Greate	r than or eq	ual to State	wide %	Greater than or equal to
Lunch	ELA	46.1%	39.2%	Greate	r than or eq	ual to State	wide %	Statewide %

²⁴ Benchmarks are based on the statewide proficiency numbers for each student group as of the 2018-2019 school year.

		Benc	hmarks for 2b	(ACT, Grad	e 11) ²⁵			
		Actual SPCSA Proficiency (2018-19)	Actual Statewide Proficiency (2018-19)	2019- 2020 Target	2020- 2021 Target	2021- 2022 Target	2022- 2023 Target	2023-2024 Goal
American Indian/Alaska	Math	10.0%	16.1%	11.3%	12.6%	13.9%	15.2%	Greater than or equal to
Native	ELA	40.0%	35.1%	Greate	Statewide %			
Asian	Math	51.4%	50.7%	Greate	r than or ec	ual to State	wide %	Greater than
Asian	ELA	70.1%	69.4%	Greate	r than or ec	ual to State	wide %	or equal to Statewide %
Black/African	Math	6.6%	8.0%	6.9%	7.2%	7.5%	7.8%	Greater than or equal to
American	ELA	33.9%	26.1%	Greater than or equal to Statewide %				Statewide %
Hispanic/Latino	Math	18.2%	15.6%	Greater than or equal to Statewide %				Greater than
	ELA	46.1%	34.8%	Greater than or equal to Statewide %			or equal to Statewide %	
Pacific Islander	Math	15.4%	20.4%	16.4%	17.4%	18.4%	19.4%	Greater than or equal to
Pacific Islander	ELA	50.0%	44.7%	Greater than or equal to Statewide %			Statewide %	
Two or More Races	Math	25.2%	30.8%	26.3%	27.4%	28.5%	29.6%	Greater than
Two of More Races	ELA	62.6%	57.8%	Greate	r than or ec	ual to State	wide %	or equal to Statewide %
White (Coursesion	Math	31.6%	37.9%	32.9%	34.2%	35.5%	36.8%	Greater than
White/Caucasian	ELA	59.5%	62.1%	60.0%	60.5%	61.0%	61.5%	or equal to Statewide %
Special Education	Math	5.6%	3.1%	Greate	r than or ec	ual to State	wide %	Greater than or equal to
	ELA	18.1%	8.9%	Greate	r than or ec	ual to State	wide %	Statewide %
English Learners	Math	0.0%	1.3%	0.5%	1.0%	1.3%	1.3%	Greater than
English Learners	ELA	9.5%	4.3%	Greate	r than or ec	ual to State	wide %	or equal to Statewide %
Free/Reduced-Price	Math	14.0%	15.6%	14.5%	15.0%	15.5%	15.6%	Greater than
Lunch	ELA	41.1%	34.6%	Greate	r than or ec	ual to State	wide %	or equal to Statewide %

 $^{^{\}rm 25}$ Benchmarks are based on the 2018-2019 statewide proficiency numbers for each student group.

c. For each student group, surpass respective Nevada 4-year graduation rates. *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

		Benchm	narks for 2c (Gra	aduation Rate) ²⁶	5		
	Actual SPCSA Graduation Rate (Class of 2019)	Actual Statewide Graduation Rate (Class of 2019) ²⁷	Class of 2020 Target	Class of 2021 Target	Class of 2022 Target	Class of 2023 Target	Class of 2024 Goal
American Indian/Alaska Native	57.1%	74.4%	60.6%	64.0%	67.5%	70.9%	Greater than or equal to Statewide %
Asian	92.1%	94.2%	92.5%	92.9%	93.4%	93.8%	Greater than or equal to Statewide %
Black/African American	69.6%	72.2%	70.1%	70.6%	71.2%	71.7%	Greater than or equal to Statewide %
Hispanic/Latino	71.9%	83.0%	74.1%	76.3%	78.6%	80.8%	Greater than or equal to Statewide %
Pacific Islander	75.0%	88.5%	77.7%	80.4%	83.1%	85.8%	Greater than or equal to Statewide %
Two or More Races	83.8%	85.7%	84.2%	84.6%	84.9%	85.3%	Greater than or equal to Statewide %
White/Caucasian	81.9%	87.3%	83.0%	84.1%	85.1%	86.2%	Greater than or equal to Statewide %
Special Education	66.9%	67.1%	66.9%	67.0%	67.0%	67.1%	Greater than or equal to Statewide %
English Learners	66.5%	76.8%	68.6%	70.6%	72.7%	74.7%	Greater than or equal to Statewide %
Free/Reduced-Price Lunch	67.5%	80.8%	70.2%	72.8%	75.5%	78.1%	Greater than or equal to Statewide %

²⁶ Benchmarks are based on the 2018-2019 statewide proficiency numbers for each student group.

²⁷ Table was updated with 2019 Graduation Rate data subsequent to approval by SPCSA Board.

Goal 3: Increase the diversity of students served by SPCSA schools

The SPCSA aims for sponsored schools to serve a population of students that is representative of the State with regard to race/ethnicity and additional student groups. Five-year goals:

a. By the 2021-22 school year and thereafter, in *newly created SPCSA-sponsored public charter school seats* (new schools, new campuses, and expansion of existing schools), enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates (applies to SPCSA-sponsored schools on the aggregate level, and not on the individual school level). *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

	Benchmarks for 3a (enrollment in newly created seats) ²⁸								
	Actual SPCSA Enrollment (2019-2020)	Actual Statewide Enrollment (2019-2020)	2020-2021 Target	2021-2022 Target	2022-2023 Target	2023-2024 Goal			
FRL	36.3%	65.3%	50.8%	65.3%	65.3%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %			
EL	6.9%	14.1%	10.5%	14.82%	14.82%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %			
IEP	9.4%	12.6%	11%	12.19%	12.19%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %			

²⁸ Benchmarks are based on the 2019-2020 statewide enrollment numbers.

b. While continuing to serve currently enrolled students, in *vacant seats* at existing SPCSA-sponsored schools, enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates (applies to SPCSA-sponsored schools on the aggregate level, and not on the individual school level). *The benchmarks in the table below will enable the SPCSA to gauge whether its schools are on track to meet 2023-2024 SY goals.*

	Benchmarks for 3b (enrollment in vacant seats) ²⁹								
	Actual SPCSA Enrollment (2019-2020)	Actual Statewide Enrollment (2019-2020)	2020-2021 Target	2021-2022 Target	2022-2023 Target	2023-2024 Goal			
FRL	36.3%	65.3%	42%	48%	54%	Enrollment in vacant seats is at a rate that is greater than or equal to Statewide %			
EL	6.9%	14.1%	8.4%	9.9%	11.4%	Enrollment in vacant seats is at a rate that is greater than or equal to Statewide %			
IEP	9.4%	12.6%	10%	10.6%	11.2%	Enrollment in vacant seats is at a rate that is greater than or equal to Statewide %			

²⁹ Benchmarks are based on the 2019-2020 statewide enrollment numbers.

Appendix C: Charter Contract Expirations

Contract Expiration	Charter Holder	School Campus Name	2021-22 Index Score
2024	Honors Academy of Literature	Honors ACAD ES	38.89
2024	Honors Academy of Literature	Honors ACAD MS	45
2024	Nevada Virtual Academy	Nevada Virtual ACAD HS	53.5
2024	Nevada Virtual Academy	Nevada Virtual ACAD MS	42
2024	Pinecrest Academy of Nevada	Pinecrest Cadence ES	83
2024	Pinecrest Academy of Nevada	Pinecrest Cadence HS	87.22
2024	Pinecrest Academy of Nevada	Pinecrest Cadence MS	71
2024	Pinecrest Academy of Nevada	Pinecrest Horizon ES	80.5
2024	Pinecrest Academy of Nevada	Pinecrest Inspirada ES	92.78
2024	Pinecrest Academy of Nevada	Pinecrest Inspirada MS	97.22
2024	Pinecrest Academy of Nevada	Pinecrest Sloan ES	92.5
2024	Pinecrest Academy of Nevada	Pinecrest Sloan HS ³⁰	88.89
2024	Pinecrest Academy of Nevada	Pinecrest Sloan MS	84.44
2024	Pinecrest Academy of Nevada	Pinecrest St Rose ES	83.5
2024	Pinecrest Academy of Nevada	Pinecrest St Rose MS	94.44
2024	Pinecrest Academy of Nevada	Pinecrest Virtual HS	Opened in Fall 2022
2024	Pinecrest Academy of Nevada	Pinecrest Virtual MS	Opened in Fall 2022
2025	Amplus Academy	Amplus Durango ES	76.5
2025	Amplus Academy	Amplus Durango HS	80.5
2025	Amplus Academy	Amplus Durango MS	87
2025	Amplus Academy	Amplus Rainbow ES	82
2025	Coral Academy of Science	CASLV Cadence ES	Opened in Fall 2022
2025	Coral Academy of Science	CASLV Cadence HS	Opened in Fall 2022
2025	Coral Academy of Science	CASLV Cadence MS	Opened in Fall 2022
2025	Coral Academy of Science	CASLV Centennial ES	95.56
2025	Coral Academy of Science	CASLV Centennial MS	94.44
2025	Coral Academy of Science	CASLV Eastgate ES	87
2025	Coral Academy of Science	CASLV Eastgate MS	92.53
2025	Coral Academy of Science	CASLV Nellis AFB ES	43.89
2025	Coral Academy of Science	CASLV Nellis AFB MS	68.33
2025	Coral Academy of Science	CASLV Sandy Ridge HS	95
2025	Coral Academy of Science	CASLV Sandy Ridge MS	67.78
2025	Coral Academy of Science	CASLV Tamarus ES	99
2025	Coral Academy of Science	CASLV Windmill ES	92.35
2025	Coral Academy of Science	CASLV Windmill MS	89.69
2025	Doral Academy	Doral Cactus ES	89.5
2025	Doral Academy	Doral Cactus MS	96.11
2025	Doral Academy	Doral Fire Mesa ES	61
2025	Doral Academy	Doral Fire Mesa MS	82.22

 $^{^{\}rm 30}$ The index score lacks certain data points, resulting in an incomplete picture of the school's performance.

Contract	Charter Halden		
Expiration 2025	Charter Holder Doral Academy	School Campus Name Doral Red Rock ES	2021-22 Index Score 89
2025	Doral Academy	Doral Red Rock HS	76
2025	Doral Academy	Doral Red Rock MS	90
2025	Doral Academy	Doral Saddle ES	84.5
2025	Doral Academy	Doral Saddle MS	85.56
2025	Doral Academy	Doral W Pebble ES	87.5
2025	Doral Academy	Doral W Pebble MS	89.44
2025	Founders Academy	Founders ACAD ES	55
2025	Founders Academy	Founders ACAD LS	68.89
2025	Founders Academy	Founders ACAD MS	63.89
2025	Leadership Academy of Nevada	Leadership ACAD HS	81.67
		Leadership ACAD MS	75.56
2025	Leadership Academy of Nevada		
2025	Learning Bridge Charter School	Learning Bridge ES	16.11
2025	Learning Bridge Charter School	Learning Bridge MS	63.33
2025	Mater Academy	Mater Bonanza ES	48.5
2025	Mater Academy	Mater Bonanza MS	47
2025	Mater Academy	Mater East ES	26.5
2025	Mater Academy	Mater East HS ³¹	58
2025	Mater Academy	Mater East MS	46
2025	Mater Academy	Mater Mtn Vista ES	61
2025	Mater Academy	Mater Mtn Vista MS	85.5
2025	Signature Preparatory	Signature Prep CS ES	37.5
2025	Signature Preparatory	Signature Prep CS MS	57.22
2026	Beacon Academy of Nevada	Beacon ACAD HS	3.75
2026	Democracy Prep	DP Agassi HS	45.26
2026	Democracy Prep	DP Agassi ES	46.5
2026	Democracy Prep	DP Agassi MS	57.5
2026	Elko Institute for Academic Achievement	Elko Institute ES	78.33
2026	Elko Institute for Academic Achievement	Elko Institute MS	93.89
2026	Explore Academy	Explore ACAD HS ³²	40
2026	Explore Academy	Explore ACAD MS	18.89
2026	Freedom Classical Academy	Freedom Class ACAD ES	35
2026	Freedom Classical Academy	Freedom Class ACAD MS	70
2026	Futuro Academy	Futuro ACAD ES	20
2026	Girls Empowerment Middle School (GEMS)	GALS MS	47.5
2026	Legacy Traditional School	Legacy Cadence ES	23.5
2026	Legacy Traditional School	Legacy Cadence MS	59.5
2026	Legacy Traditional School	Legacy N Valley ES	34.5
2026	Legacy Traditional School	Legacy N Valley MS	51.5
2026	Legacy Traditional School	Legacy SW ES	69.5

³¹ The index score lacks certain data points, resulting in an incomplete picture of the school's performance.

³² The index score lacks certain data points, resulting in an incomplete picture of the school's performance.

Contract Expiration	Charter Holder	School Campus Name	2021-22 Index Score
2026	Legacy Traditional School	Legacy SW MS	73
2026	Nevada Prep	NV Prep CS ES	12.22
2026	Nevada Prep	NV Prep CS MS	74.44
2026	Nevada Rise	NV Rise CS ES	20
2026	Pinecrest Academy of Northern Nevada	Pinecrest Northern NV ES	79
2026	Pinecrest Academy of Northern Nevada	Pinecrest Northern NV MS	71.67
2026	Somerset Academy of Las Vegas	Somerset Aliante ES	63
2026	Somerset Academy of Las Vegas	Somerset Aliante MS	80
2026	Somerset Academy of Las Vegas	Somerset Lone Mtn ES	79
2026	Somerset Academy of Las Vegas	Somerset Lone Mtn MS	73.5
2026	Somerset Academy of Las Vegas	Somerset Losee ES	51
2026	Somerset Academy of Las Vegas	Somerset Losee HS	49
2026	Somerset Academy of Las Vegas	Somerset Losee MS	52
2026	Somerset Academy of Las Vegas	Somerset NLV ES	50.5
2026	Somerset Academy of Las Vegas	Somerset NLV MS	48.5
2026	Somerset Academy of Las Vegas	Somerset Sky Pointe ES	85.5
2026	Somerset Academy of Las Vegas	Somerset Sky Pointe HS	66.5
2026	Somerset Academy of Las Vegas	Somerset Sky Pointe MS	92.22
2026	Somerset Academy of Las Vegas	Somerset Skye Canyon ES	93
2026	Somerset Academy of Las Vegas	Somerset Skye Canyon MS	92.22
2026	Somerset Academy of Las Vegas	Somerset Stephanie ES	48
2026	Somerset Academy of Las Vegas	Somerset Stephanie MS	72.5
2027	Alpine Academy	Alpine Acad HS	63.89
2027	CIVICA Nevada Career & Collegiate Academy	CIVICA Acad ES	26.5
2027	CIVICA Nevada Career & Collegiate Academy	CIVICA Acad MS	54.64
2027	Discovery Charter School	Discovery Hill Pointe ES	76.67
2027	Discovery Charter School	Discovery Hill Pointe MS	73.89
2027	Discovery Charter School	Discovery Sandhill ES	37.06
2027	Equipo Academy School	Equipo ACAD HS	69.5
2027	Equipo Academy School	Equipo ACAD MS	68.5
2027	Nevada Connections Academy	NV Connections ACAD HS	70
2027	Quest Academy	Quest Northwest ES	57.5
2027	Quest Academy	Quest Northwest MS	52.22
2027	Silver Sands Montessori	Silver Sands ES	53
2027	Silver Sands Montessori	Silver Sands MS	56.11
2027	TEACH Las Vegas	TEACH Las Vegas ES ³³	8.57
2027	TEACH Las Vegas	TEACH Las Vegas MS	62.64
2028	Battle Born Academy	Battle Born Academy ES	Opened in Fall 2022
2028	Battle Born Academy	Battle Born Academy MS	Opened in Fall 2022
2028	Mater Academy of Northern Nevada	Mater Northern NV ES	64
2028	Mater Academy of Northern Nevada	Mater Northern NV MS	55.5

³³ The index score lacks certain data points, resulting in an incomplete picture of the school's performance.

Contract Expiration	Charter Holder	School Campus Name	2021-22 Index Score
2028	pilotED Schools of Nevada	pilotED Cactus Park ES	Opened in Fall 2022
2028	Sage Collegiate Public Charter School	Sage Collegiate ES	Opened in Fall 2022
2028	Sage Collegiate Public Charter School	Sage Collegiate MS	Opened in Fall 2022
2028	Sports Leadership and Management Academy	SLAM ES	60
2028	Sports Leadership and Management Academy	SLAM HS	73.5
2028	Sports Leadership and Management Academy	SLAM MS	57.5
2028	Strong Start Academy	Strong Start Academy ES	Opened in Fall 2022
2028	Young Women's Leadership Academy of Las Vegas	YWLA HS	Opened in Fall 2022
2028	Young Women's Leadership Academy of Las Vegas	YWLA MS	Opened in Fall 2022
2029	Imagine School at Mountain View	Imagine Mtn View ES	67.78
2029	Imagine School at Mountain View	Imagine Mtn View MS	81.61
2029	Nevada State High School	NSHS Downtown HS	80.63
2029	Nevada State High School	NSHS DownTwn Hend HS	100
2029	Nevada State High School	NSHS Henderson HS	96.88
2029	Nevada State High School	NSHS NLV	Opened in Fall 2022
2029	Nevada State High School	NSHS NW HS	99.33
2029	Nevada State High School	NSHS Summerlin HS	90.63
2029	Nevada State High School	NSHS Sunrise HS	93.13
2029	Nevada State High School	NSHS SW HS	100
2029	Nevada State High School – Meadowood	NSHS II Meadowood HS	94.38
2031	Doral Academy of Northern Nevada	Doral Northern NV ES	86.11
2031	Doral Academy of Northern Nevada	Doral Northern NV MS	93.33
2032	Oasis Academy	Oasis ACAD ES	75
2032	Oasis Academy	Oasis ACAD HS	95
2032	Oasis Academy	Oasis ACAD MS	81.67

Appendix D: Academic and Demographic Needs Assessment

The current version of the SPCSA's Academic and Demographic Needs Assessment can be found on the following website: <u>https://charterschools.nv.gov/About/Strategic_Plan/</u>

Appendix E: State Public Charter School Authority 2019-2024 Strategic Plan

The current version of the SPCSA's Strategic Plan can be found on the following website: <u>https://charterschools.nv.gov/About/Strategic_Plan/</u>